Table A11: Annual Labour Costs per Employee of Canadian Air Carriers, 2013-2022

	Average Annual Salary									
Levels I-III ¹	2013 ^R	2014 ^R	2015 ^R	2016 ^R	2017 ^R	2018 ^R	2019 ^R	2020 ^R	2021 ^R	2022 ^P
Pilots and Copilots	116,276	116,571	114,130	124,432	122,197	126,311	130,927	118,081	129,775	141,392
Other Flight Personnel	52,361	49,901	57,924	50,182	50,350	52,028	50,798	53,287	54,676	50,985
Management and Administration	80,607	76,431	87,235	95,509	100,342	111,401	125,120	95,010	93,936	106,120
Other Carrier Personnel ²	55,089	56,854	58,773	60,476	57,655	59,275	58,487	61,897	64,788	65,621
Total Levels I - III	67,880	68,084	71,930	71,860	70,011	72,419	72,825	74,602	79,608	79,372
				Aver	age Numbe	er of Emplo	yees			
				Aver	age Numbe	er of Emplo	yees			
Levels I-III ¹	2013 ^R	2014 ^R	2015 ^R	Aver 2016 ^R	age Numbe	er of Emplo	2019 ^R	2020 ^R	2021 ^R	2022°
Levels I-III¹ Pilots and Copilots	2013 ^R 10,426	2014 ^R 10,420	2015 ^R 11,261				-	2020 ^R 10,303	2021 ^R 10,092	2022 ° 12,616
				2016 ^R	2017 ^R	2018 ^R	2019 ^R			
Pilots and Copilots	10,426	10,420	11,261	2016 ^R 10,485	2017 ^R 11,315	2018 ^R 12,163	2019 ^R 12,628	10,303	10,092	12,616
Pilots and Copilots Other Flight Personnel	10,426 12,426	10,420 12,469	11,261 11,598	2016 ^R 10,485 13,499	2017 ^R 11,315 14,543	2018 ^R 12,163 15,659	2019 ^R 12,628 16,165	10,303 8,166	10,092 7,238	12,616 14,453
Pilots and Copilots Other Flight Personnel Management and Administration	10,426 12,426 4,058	10,420 12,469 4,495	11,261 11,598 4,098	2016 ^R 10,485 13,499 3,174	2017 ^R 11,315 14,543 3,188	2018 ^R 12,163 15,659 3,245	2019 ^R 12,628 16,165 3,270	10,303 8,166 2,774	10,092 7,238 2,920	12,616 14,453 3,679

Notes and Sources

Notes: R=Revised data. P=Preliminary data.

1 Levels I-III (from 2001): Canadian air carriers that in each of the two calendar years immediately preceding the report year, realized annual gross revenues of \$1 million or more for the air services for which the air carrier held a license.

2 Including maintenance labour, aircraft and traffic servicing, and other personnel.

Data from 2016 to present has been revised.

Source 2010-2011: Statistics Canada, Civil Aviation, Annual Operating and Financial Statistics, Canadian Air Carriers, Levels I to III, Cat. 51-004, various issues.

Source 2012-2020: Statistics Canada. Table 23100266 (formerly 401-0072) - Civil aviation employment and fuel consumption, Canadian air carriers, Levels I to III, annual.